



Agenda

Notice of a public meeting of Transition (LGR) Overview and Scrutiny Committee

To: Councillors Philip Broadbank, Nick Brown, Melanie Davis, Caroline Dickinson, Kevin Foster, Richard Foster, Bryn Griffiths, George Jabbour, Andrew Lee, John Mann, Heather Moorhouse, Stuart Parsons, Clive Pearson, Kirsty Poskitt, John Ritchie and Malcolm Taylor (Chairman).

Date: Wednesday, 9th November, 2022

Time: 10.00 am

Venue: Council Chamber, County Hall, Northallerton, DL7 8AD

This meeting is being held as an in-person meeting and in public. The Government position is that of learning to live with COVID-19, removing domestic restrictions while encouraging safer behaviours through public health advice. The Committee Room will be well ventilated and attendees encouraged to avoid bottlenecks and maintain an element of social distancing.

Please do not attend if on the day you have COVID-19 symptoms or have had a recent positive Lateral Flow Test.

Please contact the named supporting officer for the Committee, if you have any queries or concerns about the management of the meeting and the approach to COVID-19 safety. Further details of the government strategy (Living with COVID-19 Plan) is available here – <https://www.gov.uk/government/news/new-guidance-sets-out-how-to-live-safely-with-covid-19>

Business

1. **Welcome and Apologies**
2. **Minutes of the Meeting held on 21 September 2022** (Pages 3 - 8)
3. **Declarations of Interest**
4. **Public Questions or Statements**
Members of the public may ask questions or make statements at this meeting if they have delivered notice (to include the text of the question/statement) to Will Baines, Principal Democratic Services and Scrutiny Officer, no later than midday on Friday 4 November 2022. Each speaker should limit themselves to 3 minutes on any item. Members of the public who have given notice will be invited to speak:-

Enquiries relating to this agenda please contact Will Baines Tel: 01609 533885 or e-mail william.baines@northyorks.gov.uk

Website: www.northyorks.gov.uk

- at this point in the meeting if their questions/statements relate to matters which are not otherwise on the Agenda (subject to an overall time limit of 30 minutes);
- when the relevant Agenda item is being considered if they wish to speak on a matter which is on the Agenda for this meeting.

If you are exercising your right to speak at this meeting, but do not wish to be recorded, please inform the Chairman who will instruct those taking a recording to cease while you speak.

- 5. Community Networks** **(Pages 9 - 16)**
- 6. HR and Workforce Workstream Update**
A presentation by Justine Brooksbank, Assistant Chief Executive – HR and Business Support, to update members on the HR and Workforce workstream.
- 7. Work Programme** **(Pages 17 - 18)**
- 8. Other business which the Chair agrees should be considered as a matter of urgency because of special circumstances**

Barry Khan
Assistant Chief Executive
(Legal and Democratic Services)

County Hall
Northallerton

Tuesday, 1 November 2022

North Yorkshire County Council

Transition (LGR) Overview and Scrutiny Committee

Minutes of the meeting held on Wednesday, 21st September, 2022 commencing at 10.00 am.

County Councillor Malcolm Taylor in the Chair plus County Councillors Philip Broadbank, Nick Brown, Caroline Dickinson, Richard Foster, George Jabbour, Andrew Lee, John Mann, Heather Moorhouse, Stuart Parsons, Clive Pearson and John Ritchie.

In attendance: County Councillors Cliff Lunn and Simon Myers.

Officers present: Daniel Harry, Karen Iveson, Gary Fielding, Kieran Jones, Richard Webb, Steven Lister (Hambleton DC), Theresa Dykstra and Will Baines

Apologies: County Councillors Kevin Foster, Bryn Griffiths and Kirsty Poskitt.

Copies of all documents considered are in the Minute Book

1 Welcome and Apologies

Apologies were received from County Councillors Kevin Foster (substitute County Councillor Andy Brown), Bryn Griffiths (substitute County Councillor Chris Aldred) and Kirsty Poskitt.

2 Declarations of Interest

County Councillor Malcolm Taylor declared a personal interest in item 6 as his wife works in Customer Services at Hambleton District Council.

3 Public Questions or Statements

There were no public questions or statements.

4 Overview of the Transition (LGR) O&S Committee

Considered – Report of the Principal Democratic Services and Scrutiny Officer on the formation of the Transition (LGR) O&S Committee.

Resolved – That the report be noted.

5 Council Tax Harmonisation

This report was brought forward in the agenda.

Considered – A presentation by County Councillor Cliff Lunn, the Chair of the LGR member working group on Council Tax Harmonisation, and the Corporate Director for Strategic Resources on the discussions held to date.

Some of the key points highlighted in the report are as summarised below:

- The working group meetings had worked with independent expert consultants to review issues and get the experience of other local authorities who have been through Local Government Reorganisation (LGR) to develop the Council Tax Harmonisation proposals.
- The member working group had recognised at an early stage that there are pros and cons with all of the harmonisation options presented, so sought to achieve a balanced approach that is as fair to taxpayers as possible but also practical to administer.
- A weighted average approach had been taken, with a 2-year harmonisation period seen as the preferred solution to manage the process of equalising the council tax payments across the seven districts and boroughs.
- Other options reviewed included harmonising over 1,3,4 and 8 years, as well as equalising to Hambleton and Harrogate levels. However, the high costs of administering the longer harmonisation periods, such as continuing to use seven ICT systems and seven different ways of working were problematic, so these were discounted in favour of the 2-year harmonisation.

There followed a discussion with the key points as summarised below:

- The two-year harmonisation period was seen as the most pragmatic solution by the member working group.
- A clear explanation and rationale will be needed for taxpayers from the districts and boroughs where top up harmonisation amounts will be required to get to the weighted average. Residents in those areas will look at the different top up amounts across the districts and boroughs and wonder why they are having to pay more than others without a clear explanation.
- It was noted that financial savings will be made from LGR as detailed in the Case for Change but separate from this harmonisation process. For example, cost reductions in back office, senior management, and councillor synergies will bring savings. The new unitary council provides an opportunity to deliver these savings, with some made in year 1 but the majority coming in future years.
- The key focus is to make sure that residents do not see a detriment to service on day 1.

The Chair County Councillor Malcolm Taylor noted that the member working group had worked collaboratively to come up with the two-year Council Tax Harmonisation solution for residents in the proposals presented.

Resolved – That the presentation be noted.

6 Local Government Reorganisation - Customer Overview

Considered – A presentation by Theresa Dykstra, Senior Project Manager, into the work undertaken towards the new unitary council as part of the Customer LGR workstream.

Some of the key points highlighted in the report are as summarised below:

- One of the defined customer principles is that the experience for citizens will be at least as good across the three primary contact channels (phone, face to face and web) on day 1 and where possible it will be better.
- Work on establishing the 'One Front Door' approach for the new council is ongoing. It is hoped that the customer experience will not change and be as seamless as possible. Under the new authority, one of the key assumptions is that customer services will be delivered by the same staff teams, in the same locations as currently

and using the same IT systems. This has been made clear at an early stage to give assurance to those staff affected.

- It is expected that a single website will be created, to replace the current eight sites with a new design. The content from the district and borough council websites needs to be migrated across so that it looks and feels like one organisation. As part of this migration process, content is being reviewed as it is moved across. It is also hoped to make more use of chatbots as part of the single website, as well as ensuring that website accessibility requirements for public sector bodies are met.
- A single phone number is also key, with the use of a natural language Interactive Voice Solution (IVR) is under consideration. This automated telephony system is able to intelligently direct queries to the appropriate team. However, a safety net staff team will be in place, particularly on day 1 and during the first few months, to act as a fall back for any calls where they cannot be directed correctly, to avoid any poor customer service complaints.
- The key main customer access points at the district and borough council offices will remain as they are. It is hoped that these access points will be rebranded by day 1 but this may not be possible. There is a concern of a person walking into a customer access point in one part of North Yorkshire and requesting information or asking a question regarding a service provided by another district or borough in the county. This is likely to lead to training implications to bring all staff up to speed with what is going on in the other district and boroughs. It is also planned to align the opening times across all of the customer access points to try and ensure consistency across the main access points.
- In order to avoid situations like the example above, it was noted that one of the key early transformation projects that needs to be ready for day 1 is the creation of a location search tool for users to be able to select/choose their location to ensure that they are provided with the correct information for where they live.

There followed a discussion with the key points as summarised below:

- It was suggested that the new website and automated telephony system should be in place at least a week ahead of day 1 to ensure it is robustly tested and working properly, as there would be significant reputational damage if there are issues. A glide path approach was suggested to introducing new systems ahead of day 1, rather than going live for the first time on 1 April 2023.
- It was raised whether 'customers' was the correct terminology given there was no element of choice for residents in North Yorkshire choosing a local authority from 1 April 2023.
- It was asked whether the customer service teams currently working on the frontline across the districts and boroughs were to be given the opportunity to suggest service improvements. It was confirmed this was taking place through workshops with customer service team managers. It was felt that front line staff had lots of good ideas for service improvement and that these needed capturing through consultation with the local teams by those involved in setting up the new unitary authority.
- The aging population in North Yorkshire was highlighted and the ability of elderly residents to be able to easily access services online as part of the new single website. In particular, the need to be signposted and helped to find the right content to answer their queries. It was comforting to note that the existing phone numbers and website links for the district and borough councils will continue to be active after day 1 and be retained to redirect customers to the new North Yorkshire Council sites and phone numbers as required.
- Telephony would be a key contact channel, particularly for those residents who don't have the internet and for those customers who like to speak to a person to resolve their queries. It was asked if a performance target has been set yet for answering calls at the new council. In response, it was noted that a set of performance standards are to be worked up and will be considered by the LGR customer service member working group in due course.

- Support for the use of chatbots and the ‘One Front Door’ approach was expressed, with agreement of the idea of using a glide path approach to launch rather than a sudden change in April. The example of the 8am rush to call GP surgeries to book appointments was an approach to avoid for the new unitary authority when thinking about customer service standards.
- Data control was also discussed and whether consent was required to transfer from the district and borough council databases to the unitary authority. This was also under consideration as part of the LGR customer service member working group.

The Committee thanked Theresa for coming along to the committee and answering questions.

Resolved – To note the presentation and for the feedback received to be taken onboard.

7 Leisure Services: Selby interim options and countywide Strategic Leisure Review

Considered – A presentation on the interim proposals for the Selby leisure service from August 2024 and the countywide Strategic Leisure Review.

Some of the key points highlighted in the presentation are as summarised below:

- County Councillor Simon Myers, Executive Member for Planning for Growth, introduced the item, giving an overview of the different service delivery models across the county and discussing the interim solution proposed for the Selby district, using an existing Teckal agreement already in use for the Harrogate Borough area to allow Brimhams Active to take on the service from August 2024. This is on a “without prejudice” basis.
- Following visits around the leisure facilities in the districts and boroughs of North Yorkshire, it was clear that the county council plays a key role in improving public health through its leisure facilities to tackle issues of health and obesity. A working group will be set up to carry out a strategic review into leisure services.
- Steven Lister, Director of Leisure and Communities from Hambleton DC, spoke about the community and grassroots sport work currently underway at a district level, with a strong local emphasis to this offer. This ‘Hub and Spoke’ model was important to find the balance between using the facilities that already exist, whilst going out into the community to provide activities in more rural settings that can be accessed by residents in surrounding villages.

There followed a discussion with the key points as summarised below:

- Further detail was asked for about the funding solution required in 2027 when the different leisure service delivery models used across the county come to an end. This would be considered as part of the countywide strategic review process.
- It was asked whether by using the Teckal agreement, if savings will be made on NNDR for the Selby and Harrogate areas. This would be pending the new North Yorkshire Council policy.
- It was asked whether the fees and charges for leisure services would be equalised across the county. For example, would the offer of free entry to leisure facilities for children in care be extended across the county? In response, it was noted that fees and charges is a crucial area that needs to be done right, so a sensible approach will be taken over time that doesn’t leap into any blanket decisions.
- Concerns were raised about how residents in rural areas will be able to access the different leisure facilities. For example, someone living in Hawes who is prescribed a form of exercise by their GP, they would face a 54-mile round trip to use the nearest leisure facilities.
- A member welcomed the use of the Teckal arrangement for Selby, as they felt that

the current leisure provider had not delivered for the district to date. The use of a subsidy from NYCC to run the leisure services was also questioned and whether it can be justified in the future. In response, County Councillor Myers suggested the subsidy could also be seen as an investment into a facility and the local area as a whole. A member compared the leisure facilities situation to the recent street lighting project, where a business case was developed and an 'invest to save' approach adopted to replace all the streetlights with LED technology.

- The role of public leisure facilities up against commercial gyms was highlighted by several members. In response it was emphasised that the public use facilities play a key public health role alongside private facility provision.
- It was noted that the leisure facilities embedded in the local community such as Starbeck Baths were greatly valued by the local communities, shown in the recent usage figures.
- It was important for leisure services to build link with schools, in particular primary school children, to encourage participation given the statistics around lack of activity.
- Local authorities are working to decarbonise leisure facilities, with a number of councils already undertaking improvements, with Hambleton having received a £4.7million government grant towards reducing the carbon footprint made by the council's leisure centres, which has seen carbon emissions reduced by half.
- The contribution of culture and arts was also highlighted as important for mental health along with leisure activities.

Resolved – To note the presentation and take onboard the comments from members ahead of the countywide strategic review of leisure facilities.

8 Work Programme 2022/23

Issues that were put forward for further consideration as part of the Local Government Reorganisation transition included:

- Support for businesses, particularly SMEs
- Tourism
- Planning
- Localism, in particular double devolution
- The merger of district and borough council functions into the new unitary authority
- The role of the Area Committees

9 Other business which the Chair agrees should be considered as a matter of urgency because of special circumstances

No other business was raised.

The meeting concluded at 12.10 pm.

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North Yorkshire County Council

Local Government Reorganisation Transition Overview & Scrutiny Committee

9 November 2022

Community Networks

Report of the Localities Work-stream

Sponsor: Paul Shevlin (Craven District Council)

1.0 Purpose of Report

- 1.1 To provide Members with an overview of the work being undertaken in relation to the ambition for the new authority to develop and support Community Networks; to describe how they will fit with the broader strategy and operating model and to highlight any emerging issues and risks.

2.0 Background

- 2.1 North Yorkshire County Council's submission to government for the establishment of a unitary council put forward a case for a locality based delivery model with four strong and interconnected pillars:
- i. Local services and access – locally based and integrated council, partner and community services.
 - ii. Local accountability - 6 Area Committees, political accountability for the discharge of statutory functions and services at local level.
 - iii. Local action – local people, partners and communities coming together in new Community Networks to identify and deliver against priorities.
 - iv. Local empowerment – devolution of powers to community groups and town and parish councils who want to, to run assets and services.
- 2.2 The proposal went on to describe the third pillar – Local Action – as being delivered through Community Networks.

“Community Networks will act as local agents for economic and social change. They will be places of collaboration between business, public sector agencies and the communities they serve. Our approach will be centred around the significant economic, cultural and social assets of market towns, surrounding villages and natural communities in North Yorkshire. Around twenty-five Community Networks will be formed comprised of community and business groups, town and parish councils and representatives from other local groups and public services including local councillors. This will lead to greater collaboration and will provide the support that helps communities to become more self-reliant and resilient. They will be the engine rooms of local action and ideas and will get things done in local areas. Areas will be

subject to consultation with local communities and it is expected that the nature and make-up of them will evolve and flex over time, to meet local needs and priorities. Every network will be supported by a Local Area Coordinator. Their role will be to help, encourage and empower localities by supporting local people and business to take action and tackle local issues and priorities. Each Community Network would also be assigned one of the most senior managers from within the new Council. This will ensure that strategic connections between the economic and social needs of local communities, places and towns are made back into the Council and with partners.”

3.0 Introduction

3.1 The vision described above has been central to the thinking and the development of the arrangements being made for the establishment of the Networks to date. The work is being led by the Localities Workstream.

3.2 A number of pieces of work have been undertaken including:

- a series of workshops, facilitated by PA Consulting, to establish some key principles and characteristics for the operation of Community Networks;
- a task and finish group was formed, made up of representatives from all eight Councils and reporting to the Localities Board; who together have agreed the draft vision, high level terms of reference; and characteristics;
- mapping of existing networks and partnerships who carry out similar roles to the vision for Community Networks;
- initial conversations with some of the existing networks and partnerships to understand and learn from them both what works well and what some of the challenges are;
- initial testing of proposed geographical areas as part of the Let’s Talk Local engagement campaign – ongoing.

3.3 The work of the task and finish group has been agreed by the Locality Board (staff working group) and shared with the Implementation Board and the Member Working Group as the basis for further consultation with communities and partners – this is detailed in sections 4 - 7 of this report.

4.0 Draft Terms of Reference

4.1 Vision Statement: Community Networks will mobilise the power, resources and partner relationships that exist in our communities to deliver the most appropriate local solutions for their people and place.

4.2 The role of Community Networks is to:

- Mobilise communities, unleash energy and ambition & give them a stronger voice
- Be action oriented, creating the conditions for local action to happen
- Develop local priorities and action plans utilising the skills and assets in communities

- Provide a vehicle for inclusive and effective local engagement with communities
- Provide a vehicle for external investment (e.g. UK Shared Prosperity Funding)

In carrying out that role, they will...

- Have a strong focus on prevention and reducing inequalities
- Be encouraged to look long term to tackle local challenges:
 - improve the local economy and creation of community wealth
 - drive community action
 - improve community, environmental and individual wellbeing
 - Improve community resilience

5.0 Draft Characteristics and Principles

5.1 Community Networks will be developed using a flexible model bound by common principles.

5.2 They will...

- Look different in different places
- Be centred around principal towns and surrounding areas, reflecting natural communities
- Be subject to consultation with local communities and will build on existing assets; it is expected that the nature and make-up of them will evolve and flex over time to meet local needs and priorities
- Connect people and organisations in a community by bringing together on an equitable basis a range of stakeholders that reflect that place (residents, councillors, town and parish councils, MPs, businesses, voluntary sector & community groups and other public sector partners such as health, police, schools etc.) to address local challenges
- Operate independently, having autonomy to elect their own Chair and agree their own priorities and plans
- Be able to influence strategic decision making that affects their communities
- Be inclusive, trusted and recognised by local residents and will encourage local collaboration and involvement

5.3 They will not:

- All happen at the same time, some will take longer to develop than others
- Have devolved budgets but will be supported to explore funding opportunities from a range of sources and opportunities to align partner investment in their communities

6.0 Resources and Support

6.1 Although independent of the Council, the Networks will be connected into the Council through the following relationships:

- a) Area Committees. It is not envisaged that the role of the Area Committees would be to hold Networks to account; instead, the Area Committees would play an important role in empowering and supporting the Networks to deliver their own action plans and would provide a forum for local issues of importance to be raised.
- b) Local Members. as community leaders and members of the Networks.
- c) Senior level sponsorship (Assistant Director or above).
- d) They will be able to draw support from a team of community officers, employed by the Council, to help with local coordination, specialist advice and network development.
- e) They will benefit from being aligned to a network of Community Anchors drawn from local voluntary sector organisations who are well placed to mobilise and galvanise involvement by local community organisations and residents.

Community Team

6.2 It is envisaged that the roles of the community officer team in the new Council will include:

- supporting the development of the network helping to embed the key principles and to help to build cross-sector relationships;
- helping the networks make the links between the strategic agenda of the Council to the place shaping role of the respective Area Committee(s);
- supporting the networks to identify and develop their local vision and develop their own long term action plans that set their priorities for delivery of economic growth, social action & environmental sustainability; and
- assisting with the development of skills, confidence and capacity.

Community Anchor Organisations (CAO)

6.3 There is an opportunity to align the development of Networks to some on-going work being undertaken by the Stronger Communities team in relation to building community capacity through the development of a Community Anchor model. This work is building on the success of the model put in place during the pandemic of a network of place-based Community Support Organisations (CSO). Stronger Communities has been working with the CSOs – and other local community organisations during 2021/2022 to evaluate the CSO model and to identify future opportunities where a place based network of local VCSE anchors could add value and work alongside the new Council.

6.4 The following benefits have been identified for the alignment of this work with the arrangements being developed for both Community Networks and the broader Locality model:

- Community Networks: CAOs who are recognised as a ‘system partner’ would be well positioned to co-ordinate the local VCS/grassroots involvement in their local Community Network and broader ambitions around the new Council’s place based operating model
- Community engagement: as local trusted organisations CAOs can support both the new Council and Networks with wider community engagement/ involvement activities
- Local profiles/needs assessments: CAOs can contribute local knowledge around local needs. CAOs will also anticipate needs and create local solutions
- Governance: as constituted organisations able to hold assets, funding and employ staff they could support the Networks with services such as secretariat roles, bidding for and holding investment
- Devolution: CAOs can help build capacity/confidence in wider local community sector, broker collaborations, pilot new services/ideas
- Growth: CAOs can help to enable transformative change such as community wealth creation.

Financial Resources

- 6.5 As outlined in paragraph 5.3 above it is not proposed that the Community Networks will have devolved budgets, however there will be a requirement for investment in both the development of the Networks and on-going administration of them:
- The work to evolve the Community Support model in to an Anchor model as outlined in paragraph 6.3 is currently funded with non-recurring Stronger Communities grant. Consideration of how this will be resourced in the future will need to be addressed.
 - Financial resources will need to be in place to support the ongoing administration of the Networks. This secretariat function may be delivered by the local Anchor organisations, however it will for each Network to determine what arrangements work best in their areas.

7.0 Draft Spatial Proposals

- 7.1 The target is for circa 25-30 place-based networks across the county with a preference for networks to be centred around principal towns and their hinterlands.
- 7.2 Community teams are consulting with communities on possible spatial options as part of ‘Let’s Talk Local’. 31 areas have been mapped and included on the engagement platform just as a starting point for discussions with local people and organisations.

8.0 Emerging issues

- 8.1 As these proposals and ideas continue to be socialised with partners and the public both through the Let’s Talk engagement and through various public and partner webinars and meetings, a number of issues are being raised.

Network boundaries

- 8.2 Concerns have been raised that the areas outlined in the spatial option being consulted upon are too large. This is particularly where there are some large rural hinterlands and/or where there are borders with neighbouring authorities. Communities close to those borders may identify with principal towns outside of North Yorkshire with no strong relationships to their closest North Yorkshire town.
- 8.3 The principles outlined in para 5.2 recognises that boundaries are always going to be 'fuzzy' at the edges and it is likely that they will change and evolve over time. It is not essential that these are all definitive in advance of vesting day.
- 8.4 It is also worth recognising that in all likelihood there may be times when networks do things that only apply to part of their area or join together with a neighbouring network on issues of shared interest.
- 8.5 For very practical reasons the new Council can only support circa 30 networks. Additionally a larger number of networks could make active participation by some partners a challenge.

Parish and Town Councils

- 8.6 A number of concerns have been expressed by some Parish and Town Councils that the imposition of Community Networks are a duplication of their democratic role and that the Networks are un-democratic. There are also concern from smaller parishes that they will be town-centric.
- 8.7 The proposition for this work is to form 'networks', a coming together of willing partners with resources, connections and insights to share these for the common good. It is not about creating a new governance structure for the area and it is not intended to undermine the legitimacy of the role of elected representatives at all tiers of local government.
- 8.8 Networks will not have any powers to fetter the discretion of any of the individual partner organisations. It is likely that there will be priorities that are not shared by everyone. The focus of the Networks will be to bring the collective resources of partners together to deliver on the priorities they share where by working together they can collectively achieve more than if acting alone.
- 8.8 Network partners will have access to resources that councils do not currently have either access to or any control over. Networks can create the opportunity and mechanism for everyone working together on shared priorities for the benefit of local residents.

Selection processes and governance

- 8.9 As part of the engagement with some of the existing place-based partnerships, those that share some of the characteristics of what is being proposed for Community Networks, enquiries have been made in relation to how the Council will select or appoint networks and whether there are any preferred governance models. No

decisions have been made on this and as outlined in para 5.2 it is anticipated that they will look – and operate – different in different places.

- 8.11 It is suggested that it a sensible starting point therefore is to start exploring this with a small number of willing partnerships in order to bring together some examples and mini case studies, as options with pros and cons for consideration by the Executive on 10 January 2023.

Capacity and timescales

- 8.12 This ambition forms part of the post-vesting day ‘transformation’ programme. The work being undertaken by the joint community teams from county and districts pre-vesting day is to inform the model through consultation and engagement with partners and communities. The implementation of the programme will not begin until after vesting day, as it will require the appropriate staff structures and other resources and relationships - as outlined above - to be in place.
- 8.13 It is likely therefore that the model will develop and grow over time with initial activity being focussed on a small number of pilot areas.

9.0 Risks

- 9.1 The following principle risks are highlighted:
- The timetable for establishment of networks is brought forward to pre-vesting day which would have a significant impact on county and district community teams’ capacity to deliver and also continue to manage their business as usual workloads
 - The timetable for development of networks is significantly pushed back beyond vesting day leading to reputational damage for new the council
 - Agreement on spatial options not easily reached leading to delays in establishing networks and possible increase in resource requirements
 - The networks fail to engage and attract the membership from a broad range of local partners or have a narrow agenda
 - The new council seeks to ‘control’ the networks compromising their independence.

10.0 Recommendations

- 10.1 It is recommended that Members note and comment on the progress being made in relation to the development of a framework for the development of Community Networks.

Report Authors:

Neil Irving - Assistant Director Policy, Partnerships & Communities
Marie-Ann Jackson - Head of Stronger Communities

27 October 2022

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**Transition (LGR) Overview and Scrutiny Committee
Work Programme 2022/23**

December meeting		
Subject	Description	Consideration by Executive
IT infrastructure, support and operation at day 1	To provide the Committee with details of progress to innovate and modernise ways of working through the LGR process in the area of IT infrastructure, support and operations. Officers TBC	N/A
Licensing	To consider the arrangements in place for Licensing as part of the new unitary council, including the new Taxi Licensing policy and the feedback received from the ongoing public consultation. Officers TBC	22 February 2023 County Council
Thursday 19 January 2023 at 2pm		
Subject	Description	Consideration by Executive
LGR Assets	To consider the assets position for the new unitary council Jon Holden – Head of Property Service, NYCC	N/A
Economic Development and Tourism	To look at the impact of LGR to economic development and support for businesses, particularly SMEs. Also, the support to be given to businesses in sectors such as tourism. Dave Caulfield, Assistant Director - Growth Planning and Trading Standards, NYCC and Trevor Watson, Director of Economy, Environment and Housing, Harrogate Borough Council	N/A
Let's Talk	Consultation outcomes Officers TBC	N/A

Other potential topics to be considered:

Double devolution process – Reviewing town / parish council pilots

Area Committees

Member Support

LGR Programme Update

Will Baines

Principal Democratic Services and Scrutiny Officer

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